

# **Diversity and Inclusion**

## **NFEC Annual 2019 Conference**

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# Diversity and inclusion

What are they?

Video link

[https://www.youtube.com/watch?time\\_continue=3&v=C1vskzOpR9s&feature=emb\\_logo](https://www.youtube.com/watch?time_continue=3&v=C1vskzOpR9s&feature=emb_logo)

**'Diversity** considers similarities and differences in terms of age, ethnicity, disability, gender and religion; and less visible differences such as sexual orientation, disability [also], religion, educational background, personality type, nationality etc.'

**'Inclusion** is extent to which individuals feel valued for who they are (e.g. personal and professional background, experience and skills) and the extent to which individual feel they belong/'fit' in the engineering profession and in their organisation.'

## Creating cultures where all engineers thrive

### Key findings: culture themes and inclusion indicators

Engineers from diverse backgrounds took part in a survey to assess culture and inclusion in engineering



**7,000**

9 themes describe the culture across engineering employment



7 indicators engineers look for to assess the extent of inclusion



## Creating cultures where all engineers thrive key findings: benefits of inclusion



Inclusion benefits the performance of **individual engineers**:

- 80% increased motivation
- 68% increased performance
- 52% increased commitment to their organisation.

Inclusion benefits **organisational performance**:

- understand business priorities
- be confident about speaking up on improvements, mistakes or safety concerns
- see a future for themselves in engineering.

# Drivers for D&I in Engineering

## Women and Minorities in Leadership Roles

The UK BAME community = 14% population.  
What percentage of CEOs in FTSE 100 companies are not white in 2017?

How many female bosses were in the FTSE 100 in 2017?

When did a Fortune 500 company had its first openly gay CEO?

As of August 2018, how many women CEOs in the Fortune 500 index were there?

## Drivers for D&I in Engineering

### Women and Minorities in Leadership Roles

- How many female bosses were in the FTSE 100 in 2017? - **Seven**
- The UK BAME community =14% population. What percentage of CEOs in FTSE 100 companies are not white in 2017? - **4%**
- When did a Fortune 500 company had its first openly gay CEO? **In 2014, Tim Cook became the first openly gay CEO of a Fortune 500 company**
- As of August 2018, how many women CEOs in the Fortune 500 index were there? - **Only 22 women CEOs in the Fortune 500 index.**

## Drivers for D&I in Engineering

Report "**Creating Cultures Where All Engineers Thrive**"

71% of disabled engineers described themselves as feeling very/quite included vs 83% of non-disabled respondents.

BAME (85%) engineers were more likely than their white (58%) colleagues to report that assumptions are made about them based on their ethnicity or nationality.

Six months after graduation, 14% of black engineering graduates were unemployed, compared with only 7% of white engineering graduates



## Drivers for D&I in Engineering

Automatic bathroom  
soap dispenser –white  
hands only

Google’s speech-  
recognition software -  
70% more likely to  
recognise male  
speech.

Voice (e.g. Alexa) Is  
the Next Big Platform,  
Unless You Have an  
Accent

Seatbelts do not work  
well for pregnant  
women

Body armour-not fit  
for women’s bodies

Longer commuting  
time for people with  
disabilities

## Masculine, Feminine or Neutral?

- Active
- Ambitious
- Analytical
- Brave
- Challenge
- Committed
- Competitive
- Confident
- Connected
- Cooperative
- Decisive
- Dependable
- Determined
- Empathetic
- Honest
- Independent
- Interpersonal
- Leader
- Loyal
- Nurture
- Objective
- Outspoken
- Responsible
- Sensitive
- Supportive
- Trust
- Understanding

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- Responsible
- Sensitive
- Supportive
- Trust
- Understanding

## Types of bias

Confirmation /  
anchoring  
bias

Expectation  
bias

Halo and  
horns effect

Mirror image  
bias / affinity  
bias

Best of bad  
bias

Contrast  
effect

Primacy and  
recency effect

Central  
tendency

## Types of Bias - definitions

- 1. Confirmation/anchoring bias** – looking to confirm your initial impression
- 2. Expectation bias** – based on hearsay, something you've heard about the candidate prior to meeting them
- 3. Halo and horns effect** – tendency to allow one's judgement to be influenced by whether you like (halo) or dislike (horns) someone based on your instincts or small cues
- 4. Mirror image/affinity bias** – leads us to favour and select people who are like us
- 5. Best of bad bias** – nobody reaches the benchmark set but you pick the best of the unsuitable candidates
- 6. Contrast effect** – you compare candidates with each other, not against the assessment criteria
- 7. Primacy and recency effect** – you remember the first and last person you review/interview, those in between are forgotten
- 8. Central tendency** – Going for the 'easy option' by only using ratings in the middle of a scale and not scores at the extreme ends of the scale (eg 1/5) and requires more justification

# Free engineering contextualised resources for level 3

- A series of engineering resources with interactive elements that cover engineering
- Electrical & electronics principles and mechanical principles
- Developed in response to requests from college lecturers
- They start off with a real-life problem to solve
- They develop the engineering science and relevant mathematics to solve the problem

## **Resources continued**

### **What are the Benefits?**

- Contextualised problem statement
- Background theory
- Interactive elements to test theory
- Free to use
- Free up teaching time
- Stretch and challenge activities
- Model answers

# Current Resources

## Electrical/electronic

- AC phasors & fault detection
- AC power & power factor
- Filtering AC signals
- Kirchhoff's laws
- AC characteristics and AC waveform addition
- Solenoid valve – Magnetism

## Mechanical

- Centre of gravity of composite bodies
- Forces, centre of gravity, reactions & stability
- Friction & sliding
- Force on a dam
- Co-planar forces on a crane
- Motion of a tube train – SUVAT
- Fireboat projectiles – SUVAT equations in two dimensions





ACTIVITY



RESOURCES

## AC phasors and fault detection

**Electrical & Electronic:** AC theory | Resistance, reactance and impedance

**Mathematics:** Phasors | Vector addition | Pythagoras' theorem | Trigonometry

**Prerequisites:** None



ACTIVITY



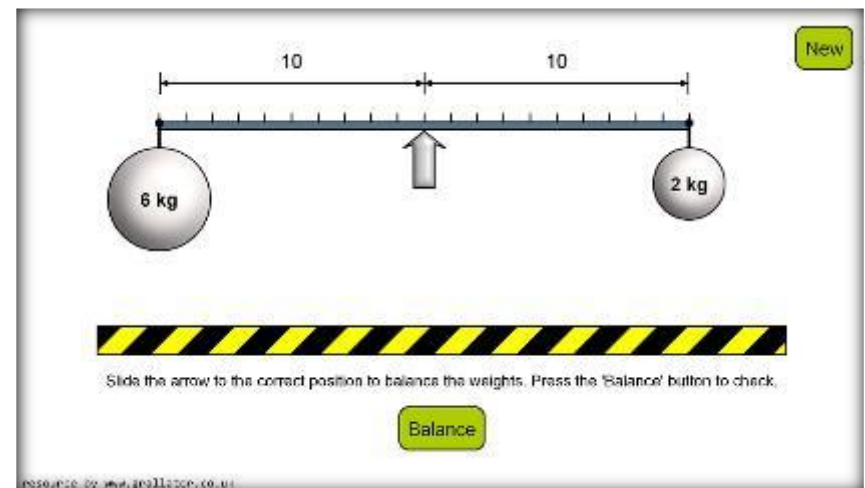
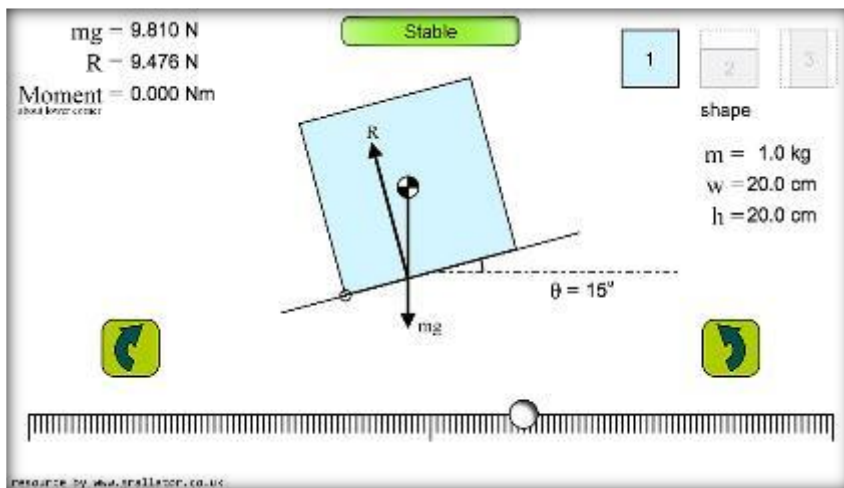
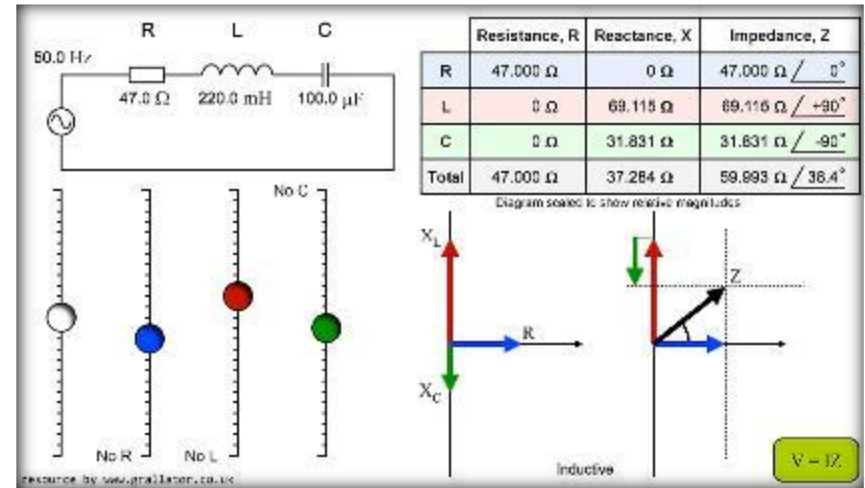
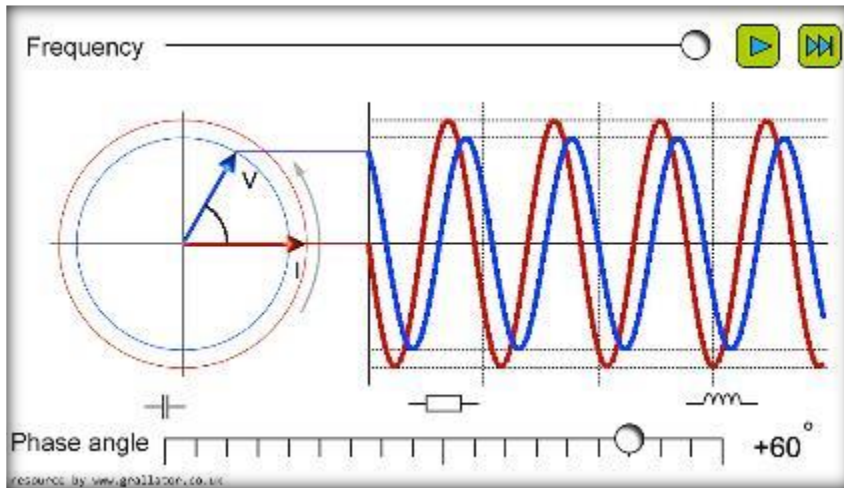
RESOURCES

## Forces, centre of gravity, reactions and stability

**Mechanical:** Centre of gravity | Forces | Moments | Reactions | Resolving forces on an inclined plane

**Mathematics:** Angles | Trigonometric identities

**Prerequisites:** Centre of gravity of composite bodies



## Case Studies

Female technicians and engineers case studies that can be used by providers of further education to promote diversity and inclusion in engineering.

### Benefits

- Promotes females into engineering
- Shows how they got to where they are
- Explains what they do day to day
- What challenges they have
- Advice for future technicians and engineers

<https://www.raeng.org.uk/education/post-16-education/case-studies>

**Thank you**

**Any Questions**

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